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FERRETTIGROUP

Ferretti S.p.A.

(Incorporated under the laws of Italy as a joint-stock company with limited liability)

(Stock Code: 09638)

OVERSEAS REGULATORY ANNOUNCEMENT

This announcement is made by Ferretti S.p.A. (the “**Company**”) pursuant to Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”).

The following document of the Company was published on the website of eMarket SDIR in Italy in accordance with and in the manners set forth in the Consob Issuer’s Regulation and in compliance with the provisions of the Instructions accompanying the Rules of the Markets organised and managed by Borsa Italiana S.p.A..

The posting of the document on the website of The Stock Exchange of Hong Kong Limited is only for the purpose of facilitating equal dissemination of information to investors in Hong Kong and compliance with Rule 13.10B of the Listing Rules, and not for any other purposes.

By order of the Board

Ferretti S.p.A.

Mr. Stassi Anastassov

Executive Director and Chief Executive Officer

Hong Kong, September 14, 2026

As at the date of this announcement, the Board comprises Mr. Tan Ning and Mr. Stassi Anastassov as executive Directors; Ms. Zhang Xiaomei, Mr. Jin Zhao and Ms. Katarína Kohlmayer as non-executive Directors; and Mr. Patrick Sun, Ms. Federica Marchionni, Ms. Zhu Yi and Ms. Donatella Sciuto as independent non-executive Directors.



FERRETTI GROUP APPOINTS ELISABETTA CUGNASCA AS HEAD OF INVESTOR RELATIONS & SUSTAINABILITY

A highly accomplished capital markets professional joins Ferretti Group to further strengthen financial communications and sustainability activities

Forlì, September 14, 2026 – Ferretti Group announces the appointment of Elisabetta Cugnasca as Head of Investor Relations & Sustainability, effective September 14, 2026. She will report directly to Marco Zammarchi, Chief Financial Officer.

Ms. Cugnasca brings to Ferretti Group extensive experience in Finance - particularly in financial communications and controlling – which was later expanded to include sustainability. Her career began at Arthur Andersen, followed by a long tenure within the Autogrill Group, where she held positions in Investor Relations, Controlling and Internal Audit. Later she joined Aquafil Group and, most notably, Interpump Group, where she combined her strong finance background with sustainability.

The achievements and recognition earned in the field of financial communication led her to hold several leadership positions within the Italian Investor Relations Association, first as Chairperson and currently as Honorary Chairperson. She has also been actively involved in academic activities and has served on the boards of directors of both listed and private companies in the banking and industrial sectors.

Stassi Anastassov, Ferretti Group's Global Chief Executive Officer, commented: *"Elisabetta brings to Ferretti Group exactly the combination we are looking for: deep financial expertise, strong credibility within the capital markets community, and solid experience in sustainability and corporate governance. As Ferretti enters its next phase of growth, we want our dialogue with shareholders and the broader financial community to be as strong, transparent and ambitious as our brands."*

"Investor Relations is not simply about communicating numbers; it is about building awareness, credibility and trust over time. Elisabetta's experience, energy and proven track record will represent a significant added value as we continue to strengthen Ferretti Group and create sustainable long-term value for all our shareholders. I am delighted to welcome her to the team."

"I would also like to thank Ms. Sacerdoti for the outstanding contribution she has made to our Group over the past seven years, successfully supporting Ferretti's transformation from a private company into a listed group and helping to enhance the transparency and visibility of our sustainability initiatives. We wish her every success in her next professional endeavor."

Elisabetta Cugnasca commented: *"Ferretti Group is an extraordinary Italian company that combines some of the world's most iconic luxury brands with exceptional industrial, design and technological expertise. I am delighted to join the Group and look forward to building an even stronger and more open*



dialogue with investors and the broader financial community, while contributing to the Group's long-term development and success."

Ferretti Group

With a legacy rooted in Italy's centuries-old nautical tradition, Ferretti Group is a global leader in the design, construction, and sale of luxury yachts ranging from 8 to 95 meters in length. The Group boasts a unique portfolio of prestigious and exclusive brands: Ferretti Yachts, Riva, Pershing, Itama, CRN, Custom Line, and Wally.

Ferretti Group owns and operates seven shipyards across Italy, where efficient industrial production meets the finest Italian craftsmanship. With a direct presence in Europe, the United States, and Asia, and a carefully selected network of dealers, the Group reaches clients in over 70 countries worldwide.

The yachts crafted by Ferretti Group's brands, the ultimate expression of Italian creativity and elegance, stand out for their exceptional build quality, cutting-edge technology, industry-leading safety standards, outstanding performance at sea, and timeless allure.

For more information: www.ferrettigroup.com

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