



FERRETTIGROUP

Ferretti S.p.A.

(Incorporated under the laws of Italy as a joint-stock company with limited liability)

(Stock Code: 09638)

REVISED PROXY FORM

I/We^{1 and 2} _____

of being the Shareholder(s) of³ _____ ordinary shares of Ferretti S.p.A. (the “Company”) with no nominal value, hereby

- inform the Company that I/we intend to attend the annual general meeting (the “Meeting”) (and at any adjournment thereof) of the Company to be held at 4:00 p.m. Hong Kong time (10:00 a.m. CEST time) on **Thursday, May 14, 2026**; or
- appoint⁴ the authorized representative of TMF Hong Kong Limited, the corporate secretarial service provider of the Company, for the first 20 proxy forms deposited with the Company’s Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong or _____ (name(s)) of _____ (email address(es)) (address(es)) as my/our proxy to attend and vote for me/us and on my/our behalf at the Meeting, on the following resolution as indicated below or, if no indication is given, as my/our proxy thinks fit:

| ORDINARY RESOLUTIONS | | For ⁵ | Against ⁵ | Abstain ⁵ |
|----------------------|--|------------------|----------------------|----------------------|
| 1.1 | To approve the Audited Financial Statements which shows a net profit of €44,635,297.39 for the financial year ended December 31, 2025, accompanied by the report of the Board of Directors on the performance of operations, the report of the Board of Statutory Auditors and the report of the Independent Auditors and to approve the Audited Consolidated Financial Statements of the Company for the year ended December 31, 2025, including the consolidated sustainability report for the year ended December 31, 2025 pursuant to Legislative Decree 125/2024. | | | |
| 1.2 | To approve the allocation of the net profit of the Company, for the year ended December 31, 2025, as follows: (i) €2,231,764.87 to legal reserve, as per Article 2430 of the Civil Code; (ii) €37,233,091.94 as final dividend of €0.11 per Share; and (iii) €5,170,440.58 to the reserve of retained earnings. | | | |
| 2.1 | To approve, pursuant to and for the purposes of Article 123-ter(3-bis) and (3-ter) of Legislative Decree no. 58 of February 24, 1998, the first section of the report on the remuneration policy and compensation paid adopted by the Company and drafted pursuant to Articles 123-ter of Legislative Decree no. 58 of February 24, 1998 and 84-quater of the Consob Issuers’ Regulations, which illustrates the Company’s policy on the remuneration of the members of the management bodies, executives with strategic responsibilities and members of the control bodies with reference to the fiscal year 2026, as well as the procedures used for the adoption and implementation of this policy. | | | |

| ORDINARY RESOLUTIONS | | For ⁵ | Against ⁵ | Abstain ⁵ |
|----------------------|--|------------------|----------------------|----------------------|
| 2.2 | To cast a consultative vote, pursuant to and for the purposes of Article 123-ter(6) of Legislative Decree No. 58 of February 24, 1998, on the second section of the report on the remuneration policy and compensation paid adopted by the Company and drafted pursuant to Articles 123-ter of Legislative Decree No. 58 of February 24, 1998 and 84-quater of the Consob Issuers' Regulations, which illustrates each of the items that make up the remuneration of the members of the Company's management and supervisory bodies and executives with strategic responsibilities, as well as the remuneration paid to them for any reason and in any form in the fiscal year 2025. | | | |
| 3.1 | Determination of the number of members of the Board of Directors | | | |
| | (i) To vote for the proposal submitted by FIH to set the number of the Board of Directors members at nine. | | | |
| | (ii) To vote for the proposal submitted by KKCG Maritime to set the number of the Board of Directors members at ten. | | | |
| 3.2 | Determination of the term of office of the Board of Directors | | | |
| | To vote for the proposal submitted by FIH and KKCG Maritime to set the term of the Board of Directors for three financial years up to the date of the shareholders' meeting to approve the financial statements for the financial year ending December 31, 2028. | | | |
| 3.3 | Appointment of the members of the Board of Directors | | | |
| | To vote for the list of candidates submitted by FIH; or | | | |
| | To vote for the list of candidates submitted by KKCG Maritime. | | | |
| 3.4 | Appointment of the Chairman of the Board of Directors | | | |
| | (i) To vote for the proposal submitted by FIH to appoint Mr. Tan Ning as the Chairman of the Board of Directors. | | | |
| | (ii) To vote for the proposal submitted by KKCG Maritime to appoint Mr. Karel Komàrek as the Chairman of the Board of Directors. | | | |
| 3.5 | Determination of the remuneration of the members of the Board of Directors | | | |
| | (i) To vote for the proposal submitted by FIH that the total annual remuneration to be attributed to each member of the Board of Directors shall be €40,000, excluding the remuneration of the Directors vested with particular offices. | | | |
| | (ii) To vote for the proposal submitted by KKCG Maritime that the annual remuneration of each member of the Board of Directors shall be €40,000. | | | |
| 4.1 | Appointment of the members of the Board of Statutory Auditors and its Chairman for a term of 3 financial years up to the date of the shareholders' meeting to approve the financial statements for the financial year ending December 31, 2028 | | | |
| | To vote for the list of candidates submitted by FIH; or | | | |
| | To vote for the list of candidates submitted by KKCG Maritime. | | | |
| 4.2 | Determination of the remuneration of the members of the Board of Statutory Auditors | | | |
| | To vote for the proposals submitted by FIH and KKCG Maritime that the annual remuneration for the Chairman of the Statutory Auditors shall be €40,000 and for the other Statutory Auditors shall be €30,000. | | | |

I/We hereby acknowledge and confirm as follows:

1. I/we am/are duly authorized by my/our proxy to provide his/her personal information (including the email address) above;
2. The Company and its agents are authorized to send the login details to access the online Portal to my/our proxy through the email address provided above;
3. I have checked and ensured that all information provided in this revised proxy form is accurate and complete. Neither the Company nor its agents assume any obligation or liability whatsoever in respect of the accuracy or completeness of the information provided, or in connection with the transmission of the login details or any use of the login details for voting or otherwise;
4. If I/we or my/our proxy cast my/our votes through the online Portal, such votes are irrevocable once the voting session of the Meeting ends; and
5. If my/our proxy has not received the login details by email by 12:00 noon Hong Kong time, (6:00 a.m. CEST time), on **Wednesday, May 13, 2026**, I/we understand that I/we should reach out to the Hong Kong Share Registrar of the Company for assistance.

Signature⁶: _____

Date: _____

Notes:

- (1) Full name(s) and address(es) to be inserted in **BLOCK CAPITALS**.
- (2) If the shareholder is a company, full name of the company and legal address to be inserted in **BLOCK CAPITALS**.
- (3) Please insert the number of shares registered in your name(s). If no number is inserted, this revised form of proxy will be deemed to relate to all the shares in the Company registered in your name(s).
- (4) If any proxy other than the authorized representative of TMF Hong Kong Limited is preferred, delete the words “the authorized representative of TMF Hong Kong Limited, the corporate secretarial service provider of the Company, for the first 20 proxy forms deposited with the Company’s Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong or” and insert the name, address and email address of the proxy desired in the space provided. The email address so provided will be used by the Company or its agents for sending the login details for voting at the Online AGM. You and your proxy should ensure the email address provided will be appropriately secure for this purpose. Any alteration made to this form of proxy must be initiated by the person(s) who signs it. As a matter of Italian law, it is not possible to appoint a director, statutory auditor or employee of the Company or any of its subsidiaries as your proxy. For example, it is not possible to appoint the Chairperson of the Online AGM as your proxy.
- (5) If you wish to vote using all of your shares, please indicate with a “/” in the appropriate space beside each of the resolutions how you wish the proxy to vote on your behalf on a poll. If you wish to vote using part of your shares, please state the relevant number of shares you would like to use for voting in the relevant boxes under “For”, “Against” or “Abstain”, to indicate how you wish the proxy to vote on your behalf on a poll. Votes abstained will be counted in the calculation of the required majority. If this form is returned duly signed, but without any indication, the proxy will vote for or against the resolution or will abstain, at his/her discretion. Where a “/” is indicated in more than one space beside a resolution, the vote for that resolution will be void and will not be counted in the calculation of the required majority.
Please note that TMF Hong Kong Limited will only vote on the resolutions mentioned above in accordance with the express written instructions in a duly completed revised form of proxy from the relevant Shareholders. Therefore, if this revised form is returned duly signed, but without any indication, TMF Hong Kong Limited will not vote on the resolutions.
- (6) This revised form of proxy must be signed by you or your attorney duly authorized in writing or, in the case of a corporation, must be either under its common seal or under the hand of an officer or attorney duly authorized.
- (7) In the case of joint registered holders of any shares, the vote of the senior who tenders a vote (by proxy) will be accepted to the exclusion of the vote(s) of the other joint holder(s) and for this purpose, seniority shall be determined as that one of the persons so represented whose name stands first on the register of shareholders in respect of such share shall alone be entitled to vote in respect thereof. Where there are joint registered holders of any share(s), any one of such persons may vote at the meeting, either through online Portal or by proxy, in respect of such share(s) as if he/she is solely entitled to, but if more than one of such joint holders be present at the Meeting through online Portal that only one device is allowed per login or by proxy.
- (8) To be valid, this revised form of proxy, together with any power of attorney or other authority (if any) under which it is signed or a certified copy of such power of attorney or authority by a notary public, shall be deposited with the Company’s Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, at 17M, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong, as soon as possible but in any event by 11:00 p.m. Hong Kong time (5:00 p.m. CEST time) on **Wednesday, May 13, 2026** for CCASS Shareholders (the “**Closing Time for CCASS Shareholders**”) and by 4:00 p.m. Hong Kong time (10:00 a.m. CEST time) on **Thursday, May 7, 2026** for the Electing Shareholders (the “**Closing Time for Electing Shareholders**”). The email address provided herein is merely for receiving revised proxy forms relating to the Meeting and will not be in use after the deadline for depositing the revised proxy forms.
- (9) If you have not yet returned the original form of proxy (the “**Original Form of Proxy**”) which was despatched to the Shareholders on April 10, 2026 in accordance with the instructions printed thereon, and wishes to appoint a proxy to attend the Meeting on your behalf, you are required to submit this revised form of proxy. In this case, you shall not submit the Original Form of Proxy.
- (10) If you have already returned the Original Form of Proxy in accordance with the instructions printed thereon, you should note that:
 - (a) if no revised form of proxy is returned by you, the Original Form of Proxy will be treated as a valid form of proxy lodged by you if duly completed. The proxy appointed under the Original Form of Proxy will also be entitled to vote in accordance with the instructions previously given by you or at your discretion (if no such instructions are given) on any resolution properly put to the Meeting (including the additional proposed resolutions as set out in the supplemental circular of the Company dated April 23, 2026 (the “**Supplemental Circular**”) and the supplemental notice of the Meeting (the “**Supplemental Notice**”));
 - (b) if this revised form of proxy is returned by you at or before the Closing Time for CCASS Shareholders (for the case of CCASS Shareholders) or the Closing Time for Electing Shareholders (for the case of Electing Shareholders) in accordance with the instructions printed thereon, this revised form of proxy will be treated as a valid form of proxy lodged by you if duly completed, and will revoke and supersede the Original Form of Proxy previously lodged by you; or
 - (c) if this revised form of proxy is returned by you after the Closing Time for CCASS Shareholders (for the case of CCASS Shareholders) or the Closing Time for Electing Shareholders (for the case of Electing Shareholders), this revised form of proxy will be deemed invalid. It will not revoke the Original Form of Proxy previously lodged by you. The Original Form of Proxy will be treated as a valid form of proxy lodged by you if duly completed. The proxy appointed under the Original Form of Proxy will also be entitled to vote in accordance with the instructions previously given by you or at your discretion (if no such instructions are given) on any resolutions properly put to the Meeting (including the additional proposed resolutions as set out in the Supplemental Circular and the Supplemental Notice).
- (11) A proxy holder does not need to be a shareholder of the Company but must login to the online Portal to represent you.
- (12) The chairperson of the Meeting will demand a poll on each of the resolutions submitted for determination at the Meeting. On a poll, every shareholder who is present, or as represented by the proxy or corporate representative, shall have one vote for every share held by him/her. The results of the poll will be published on the websites of The Stock Exchange of Hong Kong Limited at www.hkexnews.hk and the Company at www.ferrettigroup.com following the Meeting.
- (13) Unless indicated otherwise, capitalised terms used in this revised form of proxy shall have the same meanings as those defined in the Supplemental Circular.

PERSONAL INFORMATION COLLECTION STATEMENT

Your supply of your name(s) and address(es) is on a voluntary basis for the purpose of processing your request for the appointment of a proxy and your voting instructions for the Meeting (the "**Purposes**"). If you fail to provide sufficient and accurate information, we may not be able to process your instructions. We may transfer your name(s) and address(es) to our agent, contractor, or third party service provider who provides administrative, computer and other services to us for the Purposes, and to such parties who are authorized by law to request the information or are otherwise relevant for the Purposes and need to receive the information. Your name(s) and address(es) will be retained for such period as may be necessary to fulfil the Purposes. You have the right to request access to and/or correction of the relevant personal data in accordance with the provisions of the Personal Data (Privacy) Ordinance, and any such request should be in writing by either of the following means:

By mail to: Hong Kong Privacy Officer
Computershare Hong Kong Investor Services Limited
17M, Hopewell Centre, 183 Queen's Road East, Wanchai,
Hong Kong
By email to: PrivacyOfficer@computershare.com.hk